## **West Oxfordshire District Council**

	2015/2016 Estimate £	2016/2017 Estimate £
Environment	6,130,300	6,667,000
Planning		
Development Control	267,600	140,100
Environmental Initiatives	247,500	239,000
Structure & Local Planning	468,300	534,800
Service Strategy & Regulation	12,000	6,800
Building Control	-20,800	-15,500
Leisure and Community		
Leisure and Community	1,877,900	1,822,200
Housing		
Housing Services	775,000	675,600
Corporate Resources		
Central Support & Corporate Buildings	0	0
Central Services to the Public	986,200	951,200
Housing Benefits	497,700	546,700
Other Operating Income & Expenditure	-2,714,800	-2,823,200
Policy		
Corporate & Democratic Core	2,343,800	2,779,800
Total Cost of Services	10,870,700	11,524,500
I Olai Gust di Services	10,070,700	11,024,000

## **West Oxfordshire District Council**

2014/2015 Actual £		2015/2016 Estimate £	2016/2017 Estimate £
9,958,494	Employees	8,517,600	7,955,000
1,662,663	Premises Related Expenditure	1,633,700	1,467,100
957,447	Transport Related Expenditure	1,042,900	664,400
5,166,769	Supplies & Services	4,442,600	4,032,000
3,840,586	Third Party Payments	4,025,800	6,336,500
24,432,386	Transfer Payments	24,444,500	23,885,600
3,916,878	Support Services	4,429,200	4,400,400
1,920,867	Capital Charges	1,800,800	1,680,000
51,856,090	Total Cost	50,337,100	50,421,000
36,017,154	External Income	34,243,000	33,798,100
5,211,391	Income from Internal Recharges	5,223,400	5,098,400
10,627,545	Total Cost of Services	10,870,700	11,524,500

# Alternative £5 Council Tax Increase

## **West Oxfordshire District Council**

2014/2015 Actual £	Pension Contribution Repay GF	2015/2016 Estimate £ 473,000	2016/2017 Estimate £
10,627,545	Total Cost of Services	11,343,700	11,524,500
Capital Expen Savings to be One -Off Set t Earmarked Re Temporary loa	diture charged to the Revenue A/C Identifed Jp Costs 2020 eserves Funding ans interest	2,500	657,100 -277,800 891,000 -891,000 2,500
Capital Charge	es	-1,800,800	-1,680,000
Net Operating Ex	penditure	10,345,400	10,226,300
Investment In	come	-550,000	-657,500
Net Expenditure		9,795,400	9,568,800
Contribution fr	rom:		
General Fund Business Rate	Balances es Movement Reserve	217,639	-131,531 -897,400
	t from Government Grants Local Tax Payers	10,013,039	8,539,869
	from (-)Collection Fund from (-)Collection Fund - NNDR	-114,249 -176,764	-78,325 1,086,312
Revenue Sup Retained Busi		-1,568,224 -3,073,400	-1,057,446 -3,065,385
New Homes E Council Tax F		-1,831,431 -35,978	-1,831,431
Rural Funding	S31 Grant		-126,172
Less: Grant to	Parishes (Council Tax Support)	148,188	128,765
Net Requirement		3,361,181	3,596,187
Taxbase		41,175.81	41,512.03
Council Tax (at B	and D)	£81.63	£86.63

Environment
Summary Revenue Expenditure 2015/2016 and 2016/2017

2014/15 Actual £		2015/16 Estimate £	2016/17 Estimate £
230,086	Food Safety	217,600	219,900
25,195	Environmental Health & Safety	29,900	27,100
352,185	Environmental Protection	372,900	391,900
43,495	Pest Control	33,000	23,400
188,071	Public Conveniences	226,100	220,300
327,529	Car Parking	298,300	321,800
153,531	Flood Defence & Land Drainage	189,200	164,200
3,225,976	Waste Collection & Recycling	3,315,900	3,509,600
89,056	Trade Waste	14,600	65,300
649,465	Environmental Cleaning	732,300	926,800
130,204	Environment Enforcement	131,600	139,100
42,401	Dog Warden	66,700	79,900
19,875	Service Strategy & Regulation	52,800	51,200
57,811	Service Management & Support Service	91,600	159,100
288,898	Landscape Maintenance	365,300	400,500
-20,500	Licensing	-6,800	-11,200
0	Stores & Fleet Management	-700	-21,900
5,803,280	Net Cost of Service	6,130,300	6,667,000

#### **Purpose of Service**

Many of the environmental and regulatory services that the Council operates are included here.

The principal services included -

- ♦ Waste collection, recycling and street cleaning
- ♦ Environmental health
- ♦ Health & Safety advice
- ♦ Licensing
- ♦ Car Park Management
- ♦ Technical Services

2014/15 Actual £		2015/16 Estimate £		2016/17 Estimate £
2,078,008	Employees	2,228,800		1,301,600
248,537	Premises Related Expenditure	263,900		195,900
673,350	Transport Related Expenditure	665,700		322,900
810,598	Supplies & Services	801,000		400,000
3,345,189	Third Party Payments	3,495,200		5,819,600
0	Transfer Payments	0		0
595,491	Support Services	692,200		629,900
878,526	Capital Charges	833,300		712,500
 8,629,700	Total Cost	8,980,100		9,382,400
2,734,530	External Income	2,691,000		2,569,600
91,890	Income from Internal Recharges	158,800		145,800
5,803,280	Net Expenditure	6,130,300	=	6,667,000

Planning
Summary Revenue Expenditure 2015/2016 & 2016/2017

2014/15 Actual £		2015/16 Estimate £	2016/17 Estimate £
65,538	Development Control	267,600	140,100
226,401	Environmental Initiatives	247,500	239,000
414,825 12,951	Structure & Local Planning Service Strategy & Regulation	468,300 12,000	534,800 6,800
-18,243	Building Control	-20,800	-15,500
701,471	Net Cost of Service	974,600	905,200

#### **Purpose of Service**

Planning Services comprise the full range of statutory functions administered under the provisions of the Town and Country Planning Act 1990 (as amended) together with building control as required by the Building Act. There are five main Divisions of Service under which related cost centres are grouped and these are referred to in more detail in the subsequent pages.

2014/15 Actual		2015/16 Estimate	2016/17 Estimate
£		£	£
1,190,895	Employees	1,373,700	1,404,900
159,275	Premises Related Expenditure	160,600	142,400
148,816	Transport Related Expenditure	115,700	110,300
301,436	Supplies & Services	244,100	245,600
17,280	Third Party Payments	16,400	16,400
0	Transfer Payments	0	0
714,983	Support Services	823,900	830,400
0	Capital Charges	4,200	4,200
2,532,685	Total Cost	2,738,600	2,754,200
1,520,360	External Income	1,388,500	1,481,700
310,853	Income from Internal Recharges	375,500	367,300
701,471	Net Expenditure	974,600	905,200

# Leisure and Community Services

2014/15 Actual £		2015/16 Estimate £	2016/17 Estimate £
111,569	Culture & Heritage	113,300	106,500
<b>971,871</b> 213,350 758,521	Recreation, Sports and Leisure Recreation, Sports & Leisure Contract Management	<b>1,067,500</b> 215,000 852,500	<b>1,049,600</b> 205,100 844,500
<b>378,774</b> 201,333 177,441	Tourism Tourism, Strategy, Promotion & Development Visitor Information Centres	<b>426,100</b> 225,700 200,400	<b>425,100</b> 220,900 204,200
182,837 65,488	Community Planning Service Strategy & Regulation	198,100 72,900	152,600 88,400
1,710,539	Net Cost of Service	1,877,900	1,822,200

## **Leisure and Community Services Summary**

2015/16

2016/17

#### **Purpose of Service**

0044145

Leisure and Communities comprises a wide range of functions including health and wellbeing, young people sport and leisure development, leisure facilities, play, countryside, tourism, community safety, corporate planning and community planning.

It also encompasses responsibilities as client for monitoring the contract to manage West Oxfordshire's Leisure Facilities currently managed under contract by GLL (Greenwich Leisure Ltd). Grant schemes to assist in the improvement of Village Halls, and grants for sports, heritage or arts projects are also administered under this service heading.

2014/15		2015/16	2016/17
Actual		Estimate	Estimate
£		£	£
702,068	Employees	640,300	638,900
108,950	Premises Related Expenditure	117,800	115,300
47,256	Transport Related Expenditure	45,100	46,800
308,665	Supplies & Services	328,500	338,700
215,667	Third Party Payments	250,900	240,900
1,683	Transfer Payments	1,700	1,700
177,625	Support Services	191,500	195,500
582,885	Capital Charges	555,700	555,700
2,144,797	Total Cost	2,131,500	2,133,500
434,258	External Income	253,600	311,300
0	Income from Internal Recharges	0	0
1,710,539	Net Expenditure	1,877,900	1,822,200

# Housing Services

2014/15 Actual £		2015/16 Estimate £	2016/17 Estimate £
	Housing Services		
465,741	Homelessness	449,600	406,000
110,699	Housing Enabling	146,200	127,700
411	Housing Advances & Loans	800	700
148,453	Private Sector Housing	178,400	141,200
725,305	Net Cost of Service	775,000	675,600

#### **Purpose of Service**

Although the District Council's housing stock transferred to 'Cottsway' (formerly West Oxfordshire Housing) on 26<sup>th</sup> March 2001, the Council retains a number of functions relating to the provision of housing. These are as follows:

- ♦ Provision of advice and assistance to homeless persons
- Administering a Common Waiting List for affordable housing
- Provision of housing advice
- Promoting the Council's strategic housing objectives
- Enabling the provision of affordable housing through Registered Social Landlords
- ♦ Provision of advances and loans to individuals to buy houses
- ♦ Provision of grants to home owners
- ♦ Enforcement of housing standards in private sector housing

2014/15 Actual		2015/16 Estimate	2016/17 Estimate
		£	£
£		~	~
515,674	Employees	558,500	439,900 28,600
40,522 31,763	Premises Related Expenditure Transport Related Expenditure	27,300 38,600	30,100
150,495	Supplies & Services	127,700	142,200
128,488	Third Party Payments	104,600	115,600
0	Transfer Payments	0	0
153,398	Support Services	195,200	187,100
2,100	Capital Charges	2,100	2,100
1,022,441	Total Cost	1,054,000	945,600
297,136	External Income	279,000	270,000
0	Income from Internal Recharges	0	0
725,305	Net Expenditure	775,000	675,600

# **Corporate Resources**

2014/15		2015/16	2016/17
Actual		Estimate	Estimate
£		£	£
0	Central Support & Corporate Buildings	0	0
<b>0</b>	Central Support Services Central Support Services	<b>0</b>	<b>0</b>
O		0	0
<b>0</b>	Holding Accounts Administrative & Operational Buildings	<b>0</b>	<b>0</b>
0		0	0
907,571	Central Services to the Public	960,400	916,200
632,971	Local Tax Collection	714,000	674,100
274,600	Elections	246,400	242,100
31,247	Emergency Planning	26,400	28,600
97,709	CCTV	91,000	96,400
-9,645	Local Land Charges	-91,600	-90,000
<b>516,576</b> 516,576	Housing Benefit Rent Allowances	<b>497,700</b> 497,700	<b>546,700</b> 546,700
-2,896,447	Other Operating Income & Expenditure	-2,714,800	-2,823,200
-2,509,860	Town and Miscellaneous Properties	-2,375,300	-2,474,300
-333,072	Industial Units	-296,800	-316,900
-3,853	Car Loan Interest	-2,000	0
-49,663	Markets & Fairs	-40,700	-32,000
-1,352,990	Net Cost of Service	-1,230,900	-1,325,300

## **Corporate Resources Summary**

#### **Purpose of Service**

The Finance Service comprises mainly activities which are directly managed by the Chief Executive and Strategic Directors on behalf of the Council, either in support of front line services or as front line services themselves. The costs of Support Services are charged to each Service via Service Level Agreements.

2014/15 Actual		2015/16 Estimate	2016/17 Estimate
£		£	£
3,175,194	Employees	3,284,100	3,305,300
987,324	Premises Related Expenditure	953,000	893,600
125,812	Transport Related Expenditure	123,000	123,800
2,133,450	Supplies & Services	2,091,700	2,040,900
127,211	Third Party Payments	150,900	136,200
24,430,703	Transfer Payments	24,442,800	23,883,900
1,138,713	Support Services	1,276,200	1,274,400
457,356	Capital Charges	405,500	405,500
32,575,763	Total Cost	32,727,200	32,063,600
29,907,261	External Income	29,466,000	29,000,600
4,021,492	Income from Internal Recharges	4,492,100	4,388,300
-1,352,990	Net Expenditure	-1,230,900	-1,325,300

# Corporate & Democratic Core and Policy Summary Revenue Expenditure 2015/2016 & 2016/2017

2014/15		2015/16	2016/17
Actual		Estimate	Estimate
£		£	£
648,017	Democratic Representation & Ma	809,400	777,700
481,637	Support to Elected Bodies Representing Local Interests Chief Exec's Office Policy Initiatives	512,600	505,500
160,046		163,600	162,900
-695		42,100	25,600
7,031		91,100	83,700
2,822,923	Corporate Management	1,534,400	2,002,100
804,789	Corporate Policy-Making Corporate Finance Treasury Management Audit Fee Bank Charges Non Distributed Costs	851,200	859,200
318,124		420,900	448,500
67,390		121,000	79,400
73,893		65,100	65,100
49,121		35,200	35,900
1,509,604		41,000	514,000
3,470,940	Net Cost of Service	2,343,800	2,779,800

## **Corporate and Democratic Core / Policy Summary**

### Purpose of Service

Policy Services comprise the corporate policy making and development functions and other trading services.

2014/15 Actual £		2015/16 Estimate £	2016/17 Estimate £
1,926,934	Employees	432,200	864,400
112,849	Premises Related Expenditure	111,100	91,300
48,242	Transport Related Expenditure	53,800	30,500
793,107	Supplies & Services	850,600	864,600
6,305	Third Party Payments	7,800	7,800
50,096	Transfer Payments	0	0
1,085,528	Support Services	1,250,200	1,283,100
0	Capital Charges	0	0
4,023,061	Total Cost	2,705,700	3,141,700
355,121	External Income	164,900	164,900
197,000	Income from Internal Recharges	197,000	197,000
3,470,940	Net Expenditure	2,343,800	2,779,800

Capital Programme - 2015/16 to 2020/21

Scheme	sase Budget 2015/16 £	Base Budget Slippage from 2015/16 2014/15	New schemes £	Budget re- profiling £	Total Budget 1516 £	2016/17 £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	Total future years £
Parish Council Loans Scheme	950,000	0		-870,000	80,000		5				0
Parish Council Loans Scheme (reprofiled)						175,000	175,000	175,000	175,000	170,000	870,000
IT Provision - Systems & Strategy	100,000	20,900			120,900	100,000	100,000	100,000	100,000	100,000	200'000
Deployment of High Speed Broadband	1,600,000			-1,600,000	0	1,600,000					1,600,000
ERP (Fin Mgmt System & HR/Payroll) Upgrade		32,300			32,300						0
Civica / Income Management System		20,400		-20,400	0	20,400					20,400
CRM (BICS)		29,200		-29,200	0	29,200					29,200
Buildings Maintenance Programme	104,000	-56,300			47,700	139,000	0	200,000	0	0	339,000
Housing System	50,000			-50,000	0	50,000					20,000
BS7666 Gazeteer (PDG Funding)	0	31,100			31,100	4					0
IT Equipment - PCs, Copiers etc	40,000	22,600			62,600	40,000	40,000	40,000	40,000	40,000	200,000
Market Stalls		15,500			15,500						0
Public Convenience 2014 refurbishment		25,000			25,000						0
World Revenues & Benefits	131,000	30,000		-161,000	0	161,000					161,000
Improvement Grants (DFGs)	267,000	83,100			650,100	567,000	567,000	567,000	567,000	567,000	2,835,000
Vehicle & Plant Renewal	100,000	163,500			263,500	100,000	100,000	100,000	100,000	100,000	200,000
Flood Prevention Works	0	118,900			118,900						0
Community Grants Fund	200,000	353,700			553,700	200,000	200,000	200,000	200,000	200,000	1,000,000
Windrush Leisure Centre - Leisure Equipment		15,200			15,200						0
NE Carterton - Public Art Phase 3	0	7,300			7,300						0
Marriotts Close - Public Artworks		3,800			3,800						0
Abbeycare - Public Art		30,000			30,000						0
Stanton Harcourt Public Art		1,900			1,900						0
Marriotts Play Area B2		6,300		-6,300	0	6,300					6,300
Eynsham Public Art	0	15,000			15,000						0
Monahan Way Pavilion Improvements		8,000		-8,000	0	8,000					8,000
Chipping Norton Outdoor Gym (S.106)		23,400			23,400						0
Improvements to Market Square Witney (S.106)		20,000			50,000						0
Affordable Housing	300,000	0		-100,000	200,000	100,000					100,000
Equity Loan Scheme		42,600			42,600						0
Land At New Road Kingham	0	23,700			23,700						0
Solar Panels Schme			212,000	-212,000	0	212,000					212,000
	4,142,000	1,117,100	212,000	-3,056,900	2,414,200	3,507,900	1,182,000	1,382,000	1,182,000	1,177,000	8,430,900

Financing	Base Budget 2015/16 £	Base Budget Slippage from 2015/16 2014/15	Changes in year	Budget re- profiling	Changes in Budget re- Total Budget year profiling 2015/16 E	2016/17 £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	Total £
Revenue Contributions Earmarked Reserves	800,000 1,600,000			-1,600,000	800,000	657,100 1,600,000	756,000	800,000	756,000	756,000	3,725,100
External Contributions Environment Agency PDG	50,000	118,900		-50,000	0 118,900 31,100	50,000					000'09
Development Areas - S106 - General MOD/RAF Benevolent Fund/Royal British Li	0	137,700 8,000		-6,300 -8,000	131,400	6,300					8,000
Affordable Housing - S106 Affordable Housing - New Homes Bonus		23,700			23,700 0 23,700 0						00
Capital Grants Disabled Facilities Grant	251,400	83,100			334,500	251,000	251,000	251,000	251,000	251,000	1,255,000
Capital Receipts Affordable Housing - Capital Receipts Capital Receipts	300,000 1,140,600	42,600 672,000	212,000	-100,000	242,600 732,000	100,000 835,500	175,000	331,000	175,000	170,000	1,686,500
	4,142,000	1,117,100	212,000	-3,056,900	2,414,200	3,507,900	1,182,000	1,382,000	1,182,000	1,177,000	8,430,900